## **EMPOWERING PEOPLE**

Developing EOL is a rich, flexible and complex process which contributes to strengthening social and professional skills. Each skill is scaled at 3 levels: "beginner" means that you have already experienced the need for this skill;" master" indicates that you have shown this skill in at least two different contexts; "expert" stands for your aptitude to train others to develop these skills.

SOFT SOCIAL SKILLS	expert	master	beginner	HARD PROFESSIONAL SKILLS	expert	master	beginner
A.1. Emotional intelligence				B.1. Communication			
A.1.1. I can share my own emotions in a respectful way				B.1.1. I know how to value my own language repertoire			
A.1.2. I can show empathy and understand others				B.1.2. I know how to present goals and projects efficiently			
A.1.3. I can motivate myself and others				B.1.3. I know how to contribute to the school's communication			
A.2. Intercultural thinking				B.2. Language in education			
A.2.1. I can value linguistic diversity				B.2.1. I know how to consider language in general education			
A.2.2. I can value cultural diversity				B.2.2. I can explain the language dimension of various subjects			
A.2.3. I can mediate between people from different cultures				B.2.3. I can explain how to support plurilingual education			
A.3. Openness to otherness				B.3. Project management			
A.3.1. I am open to other opinions				B.3.1. I know how to manage a project team			
A.3.2. I am open to critical opinions				B.3.2. I can formulate concrete and attainable objectives			
A.3.3. I can tolerate ambiguity				B.3.3. I can assess with others what has been achieved			
A.4. Negotiating				B.4. Change management			
A.4.1. I know how to contribute to resolution of conflicts				B.4.1. I know how to establish and share a diagnosis			
A.4.2. I know how to facilitate cooperation				B.4.2. I know how to take initiatives and make proposals			
A.4.3. I can actively contribute to consensus				B.4.3. I can imagine a process based change pathway			
A.5. Networking				B.5. Leadership			
A.5.1. I know how to keep up and develop partnerships				B.5.1. I can take the lead in a project			
A.5.2. I can use social media to network				B.5.2. I know how to guide and value others			
A.5.3. I know how to extend and value my personal networks				B.5.3. I can take and share decisions			
A.6. Ethical approach				B.6. Complexity			
A.6.1. I am aware of human rights in education				B.6.1. I can deal with complex data and various settings			
A.6.2. I know how to support democratic values				B.6.2. I can identify the main supportive levers for a global plan			
A.6.3. I respect rules and laws in education				B.6.3. I can distinguish various mechanisms in a change process			
A.7. Personal development				B.7. Career development			
A.7.1. I know how to develop self-efficacy				B.7.1. I can record my professional career			
A.7.2. I can transform critical opinions into progress				B.7.2. I can easily explain my current role			
A.7.3. I can plan my personal development				B.7.3. I can plan my career development			

1. Please write down "A" where you were before the EOL training course and project and "B" where you believe you are now.

2. Draw an arrow between these two points.

3. Take a global look at the table and try to explain briefly your progression and how you could value it in your own personal and professional context.

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